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ICS 4277-88
15 September 1988

MEMORANDUM FOR: Director of Central Intelligence

FROM:

[redacted]
Acting Director, Intelligence Community Staff

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SUBJECT: 21 September 1988 PFIAB Session

1. This memorandum forwards our views (attached) on "Future Challenges for US Intelligence," the topic you have been asked to discuss with the PFIAB on 21 September. I have drawn these views from our current effort to revise the National Foreign Intelligence Strategy, as well as from previous work--such as the recent paper on the future signals environment and our 1987 report on improving intelligence capabilities against the Soviet military. (S)

2. The attachment describes the challenges I believe will be of the greatest importance in the next five to 10 years. Although purposely selective, the list in aggregate covers a great deal of ground and clearly defines the areas that will demand significant time, attention, and resources. The challenges essentially fall into three categories:

- o substantive areas (such as the Soviet Union and arms control);
- o infrastructure and management issues (like people and processing support); and
- o a third category that mainly concerns our support for policymakers and the policy process.

You will note that some of the challenges are based on existing situations and requirements, while others are tied to anticipated changes in critical intelligence targets. [redacted]

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3. Please advise me if you have any comments or questions on the challenges. I have exchanged views on this subject with the Chairman of the National Intelligence Council. After getting your reaction, I intend to work closely with him in drafting the talking points for you to use with the PFIAB. [redacted]

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SUBJECT: 21 September PFIAB Session

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DCI/ICS/PPC [Redacted] (14 September 1988)

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